

**MICHAEL D. GOODMAN**

Department of Public Policy  
University of Massachusetts Dartmouth  
285 Old Westport Road, Dartmouth, MA 02747

Telephone: 617.823.2770  
Email: mgoodman@umassd.edu  
Website: mikegoodman.org

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**EDUCATION**

2000 Boston University, Ph.D. in Sociology  
1998 Boston University, MA in Sociology  
1990 Boston University, BA in Psychology

**PROFESSIONAL EXPERIENCE****University of Massachusetts Dartmouth**

2016– Professor of Public Policy  
2024–2026 Executive Director of Economic Development & Community Partnerships  
2022–2024 Senior Advisor to the Chancellor for Economic Development & Strategic Initiatives  
2020–2022 Acting Provost & Vice Chancellor for Academic Affairs (18 months)  
2018–2020 Faculty Senate President (elected)  
2014–2020 Executive Director, The Public Policy Center  
2009–2014; 2016–2017 Chairperson, Department of Public Policy  
2009–2016 Associate Professor of Public Policy (with tenure)

**University of Massachusetts Donahue Institute**

2001–2009 Director of Economic & Public Policy Research  
2001– Co-Editor, MassBenchmarks, the journal of the Massachusetts economy published by the UMass Donahue Institute in collaboration with the Federal Reserve Bank of Boston

**AWARDS AND HONORS**

2025 Advisor of the Year, Graduate Student Senate, UMass Dartmouth  
2025 Top Grant Recipient, UMass Dartmouth  
2008 Excellence in Public Service Award, Massachusetts Energy Consumers Alliance

**JOURNAL ARTICLES**

2026 “Advancing the North Shore Blue Economy Initiative,” The Northeastern Geographer, special issue on the Blue Economy in the Northeast US, in press (with K. Kahl and D. Borges).

- 2020 “Coastal Resiliency through Value Capture and Transfer: A Framework Proposal”, Coastal Management, Volume 48, Issue 1, 2020 (with Chad McGuire).
- 2019 “New Housing Production in Massachusetts: Fiscal Dynamics and Community Implications”, MassBenchmarks, Volume 21, issue 1, pp. 21–26, 2019 (with Elise Rapoza).
- 2016 “Foreign Born Diversity Energizes Worcester’s Economy”, MassBenchmarks, Volume 18, issue 1, 2016 (with D. Borges et al.).
- 2015 “He’s One of Ours: A Case Study of a Campus Response to Crisis”, Journal of Contingencies and Crisis Management, Volume 23, issue 4, 2015 (with S. Jenkins).
- 2014 “The Massachusetts Economy in a Time of Transition”, MassBenchmarks, Volume 16, issue 2, 2014 (with R. Nakosteen).
- 2013 “Whither the Recovery: Massachusetts at the Economic Crossroads”, MassBenchmarks, Volume 15, issue 1, 2013 (with R. Nakosteen).
- 2012 “Lessons from the front lines of the 21st century economy: The Structure of Job Opportunities in the Massachusetts IT industry”, Career Planning and Adult Development Journal, Volume 27 (4), 2012.
- 2012 “Politics and Globalization: Uncertainty and its Economic Discontents”, MassBenchmarks, Volume 14, issue 2, 2012 (with R. Nakosteen).
- 2012 “The Need for Financial Education in New Bedford”, Communities and Banking, Federal Reserve Bank of Boston, Volume 23, issue 2, 2012 (with J. Ferland et al.).
- 2011 “Diverging Destinies: The Commonwealth’s Relatively Robust but Imbalanced Economic Recovery”, MassBenchmarks, Volume 13, issue 2, 2011 (with R. Nakosteen).
- 2011 “A Feast or Famine Economy”, MassBenchmarks, Volume 13, issue 1, 2011 (with R. Nakosteen).
- 2010 “The Outlook for 2010: A Long Slog Ahead”, MassBenchmarks, Volume 12, issue 1, 2010 (with R. Nakosteen).
- 2009 “Heat Rises: Lessons from the 2008 Heating Oil Price Spike”, MassBenchmarks, Volume 11, issue 1, 2009 (with R. Sherman et al.).
- 2008 “What’s the Future for the State’s Human Services Workforce?”, MassBenchmarks, Volume 10, issue 2, 2008 (with C. Citino et al.).
- 2005 “The ever long(er) commute”, MassBenchmarks, Volume 7, issue 3, 2005 (with R. Nakosteen and D. Ansel).
- 2005 “Lessons from the Citizens Bank/UMass Small Business Survey for New England”, MassBenchmarks, Volume 7, issue 1, 2005 (with R. Nakosteen).
- 2004 “Migrants and the Massachusetts Economy: New Challenges and Questions”, MassBenchmarks, Volume 6, issue 4, 2004 (with R. Nakosteen and D. Ansel).
- 2002 “The Massachusetts Knowledge Sector: A Regional Perspective”, MassBenchmarks, Volume 5, issue 2, 2002 (with R. Nakosteen).

- 1999 “Corporately-Sponsored Redevelopment Campaigns and the Social Stability of Urban Neighborhoods: St. Louis Revisited”, *Journal of Urban Affairs*, Volume 21 (number 1), pp. 101–127, 1999 (with D. Monti).
- 1993 “The Influence of Status on Decisions to Help”, *Journal of Social Psychology*, Volume 133 (number 1), pp. 23–31, 1993 (with K. Gareis).

## **BOOK CHAPTERS**

- 2021 “Planning for Sustainable Coastlines in the United States in an Era of Climate Change: An Examination of Major Policy Barriers”. In: Leal Filho, W., Azeiteiro, U.M., Setti, A.F.F. (eds.), *Sustainability in Natural Resources Management and Land Planning*, World Sustainability Series, Springer, 2021 (with C. McGuire and D. Lynch).
- 2021 “A Least Regrets Framework for Coastal Climate Change Resiliency Through Economic Development”. In: Leal Filho, W., Luetz, J.M., Ayal, D. (eds.), *Handbook of Climate Change Management*, Springer, 2021 (with C. McGuire).
- 2000 *Impacts of Urban Redevelopment in Central-City Neighborhoods*, in *Managing Capital Resources for Central-City Revitalization*, F.W. Wagner, T.E. Joder and A. Mumphrey (eds.), New York: Garland Publishing, 2000 (with D. Monti).

## **APPLIED RESEARCH REPORTS**

- 2023 “Harvesting Tradition: Addressing Workforce Challenges & Enhancing the Competitiveness of the Commonwealth’s Cranberry Industry,” prepared for the Commonwealth of Massachusetts, 2023 (with D. Borges).
- 2019 “Charting the Course: A Regional Assessment of the Marine Science & Technology Sector in Southeastern New England”, prepared for the U.S. Economic Development Administration, 2019 (with D. Borges et al.).
- 2019 “Transforming Quincy: A Holistic Assessment of the Economic Contributions of the Quincy Center Urban Revitalization District Project”, prepared for the City of Quincy, MA, 2019 (with D. Borges et al.).
- 2019 “The Economic Geography of SouthCoastal New England”, Public Policy Center Working Paper Series No. 3, 2019 (with E. Rapoza et al.).
- 2019 “Health Through Human Services”, prepared for The Providers Council, 2019 (with C. Citino).
- 2018 “Understanding the Housing Needs and Challenges Facing Provincetown MA”, prepared for the Town of Provincetown, MA, 2018 (with M. McCarthy et al.).
- 2018 “The Face of the Human Services Sector”, prepared for The Providers Council, 2018 (with C. Citino).
- 2018 “Massachusetts Offshore Wind Workforce Assessment”, prepared for the Massachusetts Clean Energy Center, 2018 (with D. Borges et al.).
- 2018 “A Profile of the 495-MetroWest Region”, prepared for the 495/MetroWest Partnership, 2018 (with D. Borges et al.).

- 2018 “The Economic and Workforce Implications of the Proposed Vineyard Wind Offshore Wind Developments in Massachusetts”, prepared for Vineyard Wind, 2018 (with D. Borges et al.).
- 2017 “MassTLC Tech Pulse Survey: Insight from Industry Leaders”, prepared for the Massachusetts Technology Leadership Council, 2017 (with M. McCarthy).
- 2017 “A Baseline Assessment of Economic Conditions in Provincetown, Massachusetts”, prepared for the Town of Provincetown, MA, 2017 (with E. Korejwa et al.).
- 2017 “Navigating the Global Economy: A Comprehensive Analysis of the Massachusetts Maritime Economy”, prepared for the Massachusetts Seaport Council, 2017 (with D. Borges et al.).
- 2017 “Who Will Care? The Workforce Crisis in Human Services”, prepared for the Massachusetts Council of Human Services Providers, 2017 (with C. Citino).
- 2016 “Towards an Evidence Based Housing Policy in Fall River”, prepared for the Community Foundation of Southeastern Massachusetts, 2016 (with M. McCarthy et al.).
- 2016 “The Costs and Hidden Benefits of Housing Development”, prepared for the Massachusetts Housing Partnership, 2016 (with E. Korejwa et al.).
- 2015 “The Foreign-Born Population of Worcester MA: Assessing the Challenges and Contributions of a Diverse Community”, prepared for the Seven Hills Foundation, 2015 (with M. McCarthy et al.).
- 2015 “Subsidizing Risk: The Regressive and Counterproductive Nature of National Flood Insurance in Massachusetts”, Public Policy Center Working Paper Series No. 1, 2015 (with C. McGuire and J. Wright).
- 2015 “Beyond Social Value: The Economic Impact of the Human Services Sector”, prepared for the Massachusetts Council of Human Services Providers, 2015 (with C. Citino).
- 2014 The Massachusetts Credit Union Industry in 2013: Between a Rock and a Hard Place, prepared for the Massachusetts Share Insurance Corporation.
- 2013 The Massachusetts Credit Union Industry in 2012: In the Eye of the Storm, prepared for the Massachusetts Share Insurance Corporation.
- 2012 Educational Collaboration in Berkshire County: Obstacles and Opportunities, an applied research report prepared for the Berkshire Readiness Center at the Massachusetts College of Liberal Arts (with Gaviglio).
- 2012 The Massachusetts Credit Union Industry: Facing the Challenges of an Uncertain Environment, prepared for the Massachusetts Share Insurance Corporation (MSIC).
- 2010 The Performance of Hawaii’s Military Impacted Schools: A Comparative Perspective, prepared for the Department of Defense Education Activity (with Modzelewski et al.).
- 2009 Foundation for Growth: Housing and Employment in 2020, prepared for the Massachusetts Housing Partnership (with Clayton-Matthews et al.).
- 2009 The IT Industry: Hub of the Massachusetts Economy, prepared for the Executive Office of Housing and Economic Development (with Loveland et al.).

- 2008 The State of the Massachusetts Housing Market: A Statewide and Regional Analysis, a report prepared for the Massachusetts Department of Housing and Community Development (with Vaisanen et al.).
- 2008 Growing Talent: Meeting the Evolving Needs of the Massachusetts Life Sciences Industry, a report prepared for the Massachusetts Life Sciences Center (with Heller et al.).
- 2008 A Review of the Outcomes to Date of the Special Education Transportation Pilot Program, a report prepared for the Massachusetts DOE (with Modzelewski et al.).
- 2008 Heat Rises: The Growing Burden of Residential Heating Costs on Massachusetts Households, awarded the 2008 Excellence in Public Service Award by the Massachusetts Energy Consumers Alliance (with Sherman et al.).
- 2008 An Assessment of the Economic Needs of Disadvantaged Communities in Springfield Massachusetts, a report prepared for the City of Springfield's Office of Planning and Community Development (with Nakajima et al.).
- 2008 Veterinary Medicine in New England: State-by-State Industry Characteristics and Economic Impact, a report prepared for the Cummings School of Veterinary Medicine at Tufts University (with Koshgarian et al.).
- 2007 Towards an Informed Discussion on How Best to Organize School Districts in Berkshire County, a report prepared for the Berkshire Compact for Higher Education (with Spencer and Gaviglio).
- 2007 The Massachusetts Defense Industry: Characteristics and Economic Impact, a report prepared for MassDevelopment (with Loveland).
- 2007 An Evaluation of the Educational Services Provided to Dependents Residing on Dover Air Force Base, a report prepared for the Department of Defense Education Activity (with Modzelewski et al.).
- 2007 Help Wanted 2: Recruiting and Retaining the Next Generation of Human Services Workers in Massachusetts, a report prepared for the Massachusetts Council of Human Services Providers (with Citino).
- 2006 Help Wanted: The Future of the Human Services Workforce in Massachusetts, a report prepared for the Massachusetts Council of Human Services Providers (with Citino).
- 2005 Regional Economic Benchmarking in Massachusetts, a report prepared for the US Economic Development Administration (with Nakajima).
- 2004 More than Dollars Alone: The Economic and Security Significance of Hanscom Air Force Base and the Natick Soldier System Center, a report prepared for the Massachusetts Defense Technology and Initiative (with Barrow).
- 2004 Mass.commuting, a joint report of the UMass Donahue Institute and the Massachusetts Institute for a New Commonwealth (MassINC) (with Nakosteen et al.).
- 2004 Winners and Losers in the Massachusetts Housing Market: Recent Changes in Housing Demand, Supply, and Affordability, a report prepared for the Citizens Housing and Planning Association (with Palma et al.).
- 2003 Mass.migration, a joint report of the UMass Donahue Institute and the Massachusetts Institute for a New Commonwealth (with Nakosteen et al.).

- 2003     The Telecommunications Industry in Massachusetts: Building Infrastructure and Innovation, a report prepared for the Massachusetts Telecommunications Council (with Moore).
- 2003     The Fiscal Impact of New Housing in Massachusetts: A Critical Analysis, a report prepared for the Citizens Housing and Planning Association (with Nakosteen et al.).
- 2002     DDESS Transfer Study, Phase Two Final Report, a report prepared for the Department of Defense Education Activity (with Miller and Hoover).

## **OPINION PIECES**

- 2023     UMass Dartmouth remains committed to South Coast economic development, Commonwealth Beacon, December 5, 2023.
- 2021     3 Massachusetts myths about offshore wind, Commonwealth Magazine, March 11, 2021 (with Menard and Cash).
- 2020     With plummeting revenues, state should impose a temporary tax increase, Boston Globe, May 25, 2020 (with Clayton-Matthews and Sasser-Modestino).
- 2020     Mass coastal property owners beware, Commonwealth Magazine, February 1, 2020 (with Chad McGuire).
- 2016     How do we give everyone a fair shot in the new economy?, Fall River Herald News, January 14, 2016.
- 2015     It's time for a change in economic security policies, Boston Sunday Globe, September 6, 2015.
- 2015     Time for "take 2" on state film tax credit program, Boston Sunday Globe, July 19, 2015.
- 2015     Mass must make the tough decisions about energy, Boston Sunday Globe, April 26, 2015.
- 2015     No Free Ride, Boston Sunday Globe, February 22, 2015.
- 2014     A renewed public policy mission at UMass Dartmouth, Taunton Daily Gazette, November 9, 2014.
- 2014     A renewed public policy mission at UMass Dartmouth, Fall River Herald News, November 8, 2014.
- 2014     A renewed public policy mission at UMass Dartmouth, New Bedford Standard Times, November 7, 2014.
- 2014     More work needed to connect manufacturers with skilled workers, Fall River Herald News, July 6, 2014.
- 2013     Leave Politics out of Charter School Debate, Fall River Herald News, December 26, 2013 (with Chandra Orrill).
- 2013     The Costs and Benefits of Our Taxes, Fall River Herald News, April 18, 2013.
- 2013     What the Facts Say About Our Taxes, New Bedford Standard Times, April 16, 2013.
- 2012     Nation can ill-afford repeal of 'Bush Tax Cuts', Boston Globe, July 15, 2012.

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|------|----------------------------------------------------------------------------------------------|
| 2012 | The Unbanked: A Crisis on Main Street, Spotlight on Poverty and Opportunity, April 23, 2012. |
| 2011 | No Money No Hope, The New Bedford Standard Times, November 17, 2011 (with Corinn Williams).  |
| 2005 | A State of Decline, Boston Sunday Globe, October 23, 2005.                                   |

## **GRANT & CONTRACT FUNDING**

### **External Funding**

Total: \$13,825,361.

|             |                                                                                                                                                       |
|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$8,000,000 | Massachusetts Division of Marine Fisheries: Blue Economy Initiatives (2024-26).                                                                       |
| \$1,500,000 | Massachusetts Secretary of the Commonwealth — Massachusetts Population Estimates Program (three contracts) (2006–2009).                               |
| \$1,150,000 | U.S. Department of Defense Education Activity — DDESS Transfer Study (2002).                                                                          |
| \$326,200   | MassDevelopment — Advanced Manufacturing Regional Partnership Academy (2013).                                                                         |
| \$246,820   | U.S. Economic Development Administration — Southeastern Massachusetts Marine Science & Technology Corridor assessment (“Charting the Course”) (2019). |
| \$224,099   | Massachusetts Seaport Economic Council — Massachusetts maritime economy study (2016).                                                                 |
| \$223,000   | U.S. Department of Defense Education Activity — Dover Air Force Base educational services study (2007).                                               |
| \$191,735   | Massachusetts Clean Energy Center — Offshore Wind Student Exchange Program (2025).                                                                    |
| \$170,000   | Massachusetts Executive Office of Housing and Economic Development — Statewide economic development strategy (2010).                                  |
| \$170,000   | Citizens’ Housing and Planning Association — Housing studies — fiscal-impact and housing-poll work (five contracts) (2003–2009).                      |
| \$150,000   | Massachusetts Department of Housing and Community Development — Statewide and regional housing market analysis (2008).                                |
| \$127,965   | 495/MetroWest Partnership — Suburban Edge Community Commission research (three contracts) (2016–2019).                                                |
| \$114,109   | U.S. Department of Defense Education Activity — Hawaii military-impacted schools study (2010).                                                        |
| \$99,721    | Bristol Community College / Massachusetts Clean Energy Center — Offshore wind workforce and economic assessment (1,600 MW) (2017).                    |

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| \$95,500 | U.S. Economic Development Administration — Massachusetts regional economic benchmarking (2005).                                                         |
| \$93,882 | Vineyard Wind — Economic and workforce analysis (Vineyard Wind 1 contract) (2018).                                                                      |
| \$88,750 | City of Quincy — Quincy Center Urban Revitalization District economic analysis (2018).                                                                  |
| \$88,750 | Community Foundation of Southeastern Massachusetts — Fall River housing, arts and culture survey, and strategic planning (three contracts) (2016–2019). |
| \$85,101 | Massachusetts Life Sciences Center — Regional life sciences workforce and talent-pipeline study (2017).                                                 |
| \$80,000 | Cummings School of Veterinary Medicine, Tufts University — New England veterinary medicine industry study (2008).                                       |
| \$75,000 | Massachusetts Council of Human Service Providers — Human services workforce studies (Help Wanted I & II) (2006–2007).                                   |
| \$75,000 | Massachusetts Executive Office of Energy and Environmental Affairs — Clean Energy Workforce Study (2016).                                               |
| \$75,000 | UMass President’s Office and private donors — Southeastern Massachusetts–Rhode Island cross-border economic geography (with Rep. Kennedy) (2017).       |
| \$65,000 | Citizens Bank — New England Small Business Survey (2004).                                                                                               |
| \$61,965 | Massachusetts Housing Partnership — Housing fiscal-impact and revenue-sharing studies (three contracts) (2016–2018).                                    |
| \$45,000 | City of Gloucester, Gloucester EDIC, Cape Ann Chamber, and UMass Amherst — North Shore Blue Economy study (2019).                                       |
| \$44,000 | Town of Provincetown and UMass Creative Economy Fund — Provincetown economic and housing studies (two contracts) (2016–2018).                           |
| \$30,000 | Seven Hills Foundation — Worcester foreign-born population study (2015).                                                                                |
| \$25,000 | South Shore Hospital — Economic impact analysis (2018).                                                                                                 |
| \$20,732 | Southcoast Health — Community health needs assessment (2019).                                                                                           |
| \$20,000 | New Bedford Housing Authority — “A Better Life” program design and evaluation (2018).                                                                   |
| \$20,000 | Massachusetts Technology Leadership Council — Tech Pulse industry surveys (two contracts) (2017, 2019).                                                 |
| \$19,908 | Steward / Saint Anne’s Hospital — Community health needs assessment (2018).                                                                             |
| \$13,124 | Berkshire Readiness Center, Massachusetts College of Liberal Arts — Educational collaboration in Berkshire County (2012).                               |



\$10,000      One SouthCoast Chamber — Strategic planning process (2022).

## INVITED TALKS AND PRESENTATIONS

- 07/21/26      “Regional Economic and Market Conditions,” a presentation to the Board of Directors of BankFive at their strategic planning session, The Wharf Restaurant, Warren, RI.
- 05/28/26      “Learning from Vineyard Wind 1: Making sense of the local and regional community impacts of the first U.S. utility-scale offshore wind project,” a presentation delivered at the ARROW SEA Summer 2026 meeting, School for Marine Science and Technology, UMass Dartmouth, New Bedford, MA.
- 05/18/26      “The Massachusetts Economy in Uncertain and Volatile Times,” a keynote address to the leadership and staff of the Massachusetts Division of Banks, Newton Marriott, Newton, MA.
- 04/14/26      “Warning Clouds on the Economic Horizon and Troubling Indicators on Competitiveness,” a presentation to the Civic Action Project, UMass Club, Boston, MA (with Doug Howgate, President, Massachusetts Taxpayers Foundation).
- 12/09/25      “The Regional Economy of the South Coast: Growth, Inequality, and Persistent Gaps in Outcomes and Opportunity,” a presentation before the members of LEADS, New Bedford Harbor Hotel, New Bedford, MA.
- 11/06/25      “Resilience and Vulnerability: The Economic Outlook for Massachusetts,” a plenary presentation before the State Treasurer’s Annual Massachusetts Investor Conference, Boston, MA.
- 10/24/25      “Resilience and Vulnerability: The Economic Outlook for Massachusetts,” a panel presentation before the members and guests of the One SouthCoast Chamber.
- 10/23/25      “Warning Clouds on the Economic Horizon and Troubling Indicators on Competitiveness,” a presentation to the Civic Action Project, UMass Club, Boston, MA (with Doug Howgate, Massachusetts Taxpayers Foundation).
- 10/08/25      “Regional social and economic conditions on the SouthCoast,” an invited presentation to Leadership SouthCoast, Advanced Technology & Manufacturing Center, Fall River, MA.
- 09/30/25      “Resilience and Vulnerability: The Economic and Fiscal Outlook for Massachusetts,” a roundtable presentation before the Massachusetts Senate’s Mid-Year Economic Roundtable, Room 428, State House, Boston.
- 05/14/25      “Maintaining strategic focus during uncertain and volatile fiscal and economic times,” a presentation to the Executive Committee of the Massachusetts Business Roundtable, Citizens Bank, 28 State Street, Boston, MA.
- 04/15/25      “Warning Clouds on the Economic Horizon and Troubling Indicators on Competitiveness,” a presentation to the Civic Action Project, UMass Club, Boston, MA (with Doug Howgate, Massachusetts Taxpayers Foundation).

- 04/11/25 “Level Setting: Current Challenges and Implications for the Future,” a panel presentation at The Boston Foundation’s annual Commonwealth Summit, Warren Conference Center and Inn, Ashland, MA (with Doug Howgate, Massachusetts Taxpayers Foundation, and Jim Rooney, Greater Boston Chamber of Commerce).
- 12/02/24 “The Economic and Fiscal Outlook for Massachusetts,” invited testimony before the Joint Committee on Ways and Means at the FY2026 consensus revenue hearing, Gardner Auditorium, State House, Boston.
- 11/22/24 “Meeting our regional housing needs: Some observations,” a presentation at A Pathway Home Summit, convened by Carl Alves, New Bedford, MA.
- 11/14/24 “The State of the State Economy,” a plenary presentation before the State Treasurer’s Annual Massachusetts Investor Conference, Boston, MA.
- 10/15/24 “Warning Clouds on the Economic Horizon and Troubling Indicators on Competitiveness,” a presentation to the Civic Action Project, UMass Club, Boston, MA (with Doug Howgate, Massachusetts Taxpayers Foundation).
- 10/10/24 “Regional conditions on the SouthCoast,” an invited presentation to Leadership SouthCoast.
- 09/27/24 “The emerging offshore wind industry in MA: Lessons learned from Vineyard Wind 1,” a presentation to the Board of Economic Advisors of Associated Industries of Massachusetts (AIM).
- 04/30/24 “Warning Clouds on the Economic Horizon and Troubling Indicators on Competitiveness,” a presentation to the Civic Action Project, UMass Club, Boston, MA (with Doug Howgate, President, Massachusetts Taxpayers Foundation).
- 11/29/23 “The Economic Outlook for the Massachusetts Economy,” a panel presentation before the Massachusetts Department of Revenue.
- 11/16/23 “The State of the State Economy, with special attention to the North Shore and MetroWest regions,” a virtual presentation to the board members of Rockland Trust.
- 11/15/23 “The Regional Economy of the SouthCoast,” a presentation to the board members of BankFive, Fall River, MA.
- 11/02/23 “The State of the Economy,” a plenary presentation before the State Treasurer’s Annual Massachusetts Investor Conference, The Boston Convention and Exhibition Center, Boston, MA.
- 10/13/23 “What’s going on in the economy and the housing market?,” a presentation before the members of the North Shore Realtors, Ferncroft Country Club, Middleton, MA.
- 10/12/23 “The Regional Economy of the SouthCoast,” an invited presentation to Leadership SouthCoast at their Economic Development Day, Welcome Center, UMass Dartmouth, Dartmouth, MA.
- 07/18/23 “Labor market conditions and their implications for public higher education in Southeastern Massachusetts,” a presentation to the CONNECT CEO Retreat, Massachusetts Maritime Academy, Buzzards Bay, MA.

- 05/18/23 “Economic and Social Trendlines,” a presentation to the Civic Action Project Collaborative, UMass Club, Boston, MA.
- 03/16/23 “What’s going on in the housing market?,” a keynote address at “Shift Happens: Embracing Change,” the annual expo of the REALTOR® Association of Southeastern Massachusetts, Rosebrook Event Center, Wareham, MA.
- 11/16/22 “Update on the Massachusetts Economy,” a virtual presentation to the Massachusetts School Building Authority.
- 10/20/22 “The State of the State Economy,” a presentation to the Civic Action Project Collaborative, UMass Club, Boston, MA.
- 10/13/22 “The Regional Economy of the SouthCoast,” an invited presentation to the Leadership SouthCoast Class of 2023 at their Economic Development Day, UMass Dartmouth, North Dartmouth, MA.
- 09/28/22 “The State of the State Economy,” a webinar presentation to the board members and senior leadership of the Massachusetts Share Insurance Corporation (MSIC).
- 09/15/22 “The State of the State Economy,” a keynote address to the Public Employee Retirement Administration Commission (PERAC), College of the Holy Cross, Worcester, MA.
- 06/23/22 “Is it Only About Supply Chain?,” a panel presentation in the AIM Trade Talk webinar series, Associated Industries of Massachusetts.
- 05/19/22 “Economic and Demographic Conditions in Massachusetts,” a presentation to the Civic Action Project Collaborative, UMass Club, Boston, MA (with Keith Mahoney, The Boston Foundation).
- 02/18/22 “The State of the State Economy,” a presentation before the members and guests of the Metro South Chamber of Commerce, Thorny Lea Golf Club, Brockton, MA.
- 02/16/22 “Economic Update,” a virtual presentation to the 28th Annual International Business Forum of the Greater Boston Association of Northern Europe (GBANE).
- 12/21/21 Invited testimony before the Fiscal Year 2023 consensus revenue hearing convened by Secretary of Administration and Finance Michael J. Heffernan, Senate Ways and Means Chair Michael J. Rodrigues, and House Ways and Means Chair Aaron Michlewitz (virtual).
- 10/13/21 Panelist, “Food Summit 2021,” convened by the Leduc Center for Civic Engagement at UMass Dartmouth, the Office of Senator Mark Montigny, and the Marion Institute (virtual).
- 12/15/20 Invited testimony before a joint session of the House and Senate Committees on Ways and Means at their annual consensus revenue hearing (virtual).
- 10/07/20 Invited testimony before the Joint Committee on Ways and Means at their virtual economic roundtable.
- 05/12/20 “There is more than one way to balance a budget,” a presentation to the Editorial Board of the Boston Globe (with Alan Clayton-Matthews and Alicia Sasser-Modestino).

- 05/05/20 “A State of Suspended Animation: Current conditions and the economic and fiscal outlook for the Commonwealth of Massachusetts,” a virtual presentation before the members of the Town Council and professional staff of the Town of Winthrop, MA.
- 04/23/20 “A State of Suspended Animation: Current conditions and the economic and fiscal outlook for the Commonwealth of Massachusetts,” a virtual presentation before the alumni of UMass Dartmouth and the friends of the UMass Dartmouth Foundation.
- 04/22/20 “A State of Suspended Animation: Current conditions and the economic and fiscal outlook for the Commonwealth of Massachusetts,” a virtual presentation before the Directors and guests of the Massachusetts Business Roundtable.
- 04/14/20 “A State of Suspended Animation: Current conditions and the economic and fiscal outlook for the Commonwealth of Massachusetts,” invited testimony before a virtual consensus revenue hearing convened by the Chairs of the MA House and Senate in collaboration with the Secretary of A&F for the Commonwealth.
- 02/12/20 “The State of the Region: Current economic conditions and their implications for social and economic development in the SouthCoast region,” an invited presentation to the Leadership SouthCoast Class of 2020, New Bedford, MA.
- 01/30/20 “The Economic Outlook for Massachusetts During Uncertain Times,” a keynote address to the members and guests of MassEcon, Lexington, MA.
- 12/04/19 “The Economic Outlook for Massachusetts,” a presentation before the Directors and Senior Management of the Reading Cooperative Bank, Reading, MA.
- 12/04/19 Invited testimony before a joint session of the House and Senate Committees on Ways and Means at their annual consensus revenue hearing, Massachusetts State House, Boston.
- 11/21/19 “The Economic Outlook,” a presentation to the board members of Bank Five, Westport, MA.
- 11/20/19 “The Economic Outlook for Massachusetts,” a plenary presentation before State Treasurer Deborah Goldberg’s Annual Massachusetts Investor Conference, The Boston Convention Center.
- 11/07/19 Discussant — “Economic Development Pursuits: From Traditional Financial to Alternative Economic Development Strategies,” APPAM Fall Research Conference, Denver, CO.
- 11/01/19 “Charting the Course: An Assessment of Southeastern New England’s Marine Science and Technology Sector,” delivered at the UMass Dartmouth Blue Economy Symposium.
- 10/02/19 “The ‘State of Play’ in the Massachusetts and Regional ‘Blue Economy’,” a keynote presentation delivered at the North Shore “Think Lab,” convened by the North Shore Community Foundation.
- 09/28/19 “Demographic Reality and Economic Destiny in the US and Japan,” a panel presentation before the members and guests of the U.S.-Japan Council, Berklee College of Music, Boston, MA.

- 09/27/19 “The Outlook for the Economy in Uncertain Times,” a keynote presentation before the Board of Directors and Senior Management of HarborOne Bank, Brewster, MA.
- 05/30/19 “The State of the State Economy,” a keynote presentation to the board members and invited guests of the South Shore Bank.
- 05/16/19 “The State of the State Economy in Uncertain Times,” a keynote address before the executive staff and major clients of Webster Bank, Waltham, MA.
- 03/22/19 “STEM and the Massachusetts Workforce Challenge,” an invited presentation by MassInsight, the Massachusetts Business Alliance for Education, and the Massachusetts Business Roundtable, Boston, MA.
- 01/17/19 “The State of the Region: Current economic conditions and their implications for social and economic development in the SouthCoast region,” an invited presentation to the Leadership SouthCoast Class of 2019, Fall River, MA.
- 12/12/18 “The Fiscal Outlook for Massachusetts,” a panel presentation at the Academy for New Legislators, Amherst, MA.
- 12/05/18 Invited testimony before a joint session of the House and Senate Committees on Ways and Means at their annual consensus revenue hearing, Massachusetts State House, Boston.
- 11/28/18 “The Economic Outlook for Massachusetts,” a plenary presentation before State Treasurer Deborah Goldberg’s Annual Massachusetts Investor Conference, The Boston Convention Center.
- 11/15/18 “The Housing Challenge and the Economic Outlook for Massachusetts,” a keynote address at the annual meeting of Housing Solutions for Southeastern Massachusetts, Brockton, MA.
- 10/25/18 “Are We Ready for the Next Recession,” an invited presentation before the Society of Municipal Analysts, Newport, RI.
- 10/24/18 “The State of the State Economy,” a keynote presentation before the members and guests of the Metro South Chamber of Commerce, Brockton, MA.
- 10/18/18 “The Economic Outlook,” a presentation to the board members of Bank Five, Westport, MA.
- 09/28/18 “The State of the State Economy,” a presentation to the board members of the First Citizens Credit Union, Plymouth, MA.
- 09/25/18 “The Economic Outlook for Massachusetts,” an invited presentation before the Board of Directors of the Massachusetts Technology Leadership Council (MassTLC).
- 08/14/18 “The State of the State Economy,” a keynote presentation to the board members and invited guests of the Cape Cod Cooperative Bank, Hyannis, MA.
- 08/01/18 “The Economic Outlook: Implications for Housing and Financial Markets,” a keynote presentation at the Annual Meeting of the American Association of Residential Mortgage Regulators, Boston, MA.
- 06/13/18 “The State of the State Economy,” a keynote presentation to the board members and invited guests of the South Shore Bank.

- 06/12/18 “The State of the Region: Current economic conditions and their implications for social and economic development in the SouthCoast region,” a keynote address at the Annual Meeting of the Community Foundation of SE Massachusetts.
- 04/19/18 “The Massachusetts Maritime Economy,” a keynote presentation at the Catching the Next Wave: Building the Blue Economy through Innovation and Collaboration Conference, Dartmouth, MA.
- 04/12/18 “Lessons learned from the Suburban Edge Community Commission,” a presentation to the 495/MetroWest legislative delegation, State House, Boston, MA.
- 04/11/18 “The Workforce Crisis in Human Services,” a panel presentation to the senior leadership and board members of the Massachusetts Human Services Providers Council at their Annual Meeting, Worcester, MA (with C. Citino).
- 04/05/18 Invited participant, NSF symposium on the impact of artificial intelligence on the future of work in the United States, UMass Amherst — the only UMass system faculty member outside UMass Amherst invited to participate.
- 04/02/18 “The State of the Massachusetts Economy,” a presentation to the senior leadership and board members of the Massachusetts Port Authority (Massport), Boston, MA.
- 03/02/18 “Social and Economic Challenges Facing the SouthCoast Region,” a presentation to the Strategic Planning Meeting of the Carney Foundation, New Bedford, MA.
- 03/02/18 “Lessons learned from the Suburban Edge Community Commission,” a keynote address before the board members and guests of the 495/MetroWest Partnership at their Annual Meeting, Marlborough, MA.
- 02/08/18 Panel presentation, “The Future of Work” symposium, Action for Boston Community Development Conference, Boston, MA.
- 01/17/18 “Social and Economic Challenges Facing the SouthCoast Region,” a keynote presentation delivered to the incoming class of Leadership SouthCoast.
- 01/16/18 Panelist, Economic Outlook 2018, Boston Business Journal, Boston Harbor Hotel, Boston, MA.
- 12/06/17 Invited testimony before a joint session of the House and Senate Committees on Ways and Means at their annual consensus revenue hearing, Massachusetts State House, Boston.
- 11/30/17 “The State of the State Economy in Uncertain Times,” a presentation to the members and guests of the Rotary Club of Fall River, Westport, MA.
- 11/16/17 “The State of the State Economy in Uncertain Times,” a presentation to the staff and directors of BankFive, Westport, MA.
- 11/15/17 “The State of the State Economy in Uncertain Times,” a plenary presentation before State Treasurer Deborah Goldberg’s Annual Massachusetts Investor Conference, The Boston Convention Center.
- 11/09/17 “The State of the State Economy in Uncertain Times,” a luncheon address to the members and guests of the Boston Economic Club, Federal Reserve Bank of Boston, Boston, MA.

- 11/06/17 Invited testimony before the State Senate's special Task Force on the Retail Sector in Massachusetts, Massachusetts State House, Boston.
- 11/03/17 Discussant, "Making Better Decisions Using Data to Enhance Workforce Development, Neighborhood Improvements, and School Safety," 39th Annual Fall Research Conference, Association for Public Policy Analysis and Management (APPAM), Chicago, IL.
- 11/01/17 "The State of the Regional Economy in Uncertain Times," a keynote address at Bowditch and Dewey's Third Annual Economic Development Summit, Worcester, MA.
- 10/20/17 "The State of the State Economy in Uncertain Times," a presentation to the members of the Associated Industries of Massachusetts (AIM) CEO Advisory Group, Westwood, MA.
- 09/26/17 "The State of the State Economy in Uncertain Times," a presentation to the members and guests of the Taunton Area Chamber of Commerce, Raynham, MA.
- 09/19/17 Moderator, Panel on "Marine Spatial Planning and Offshore Wind Development," Massachusetts Research Partnership on Offshore Wind Workshop, School of Marine Science and Technology, UMass Dartmouth, New Bedford, MA.
- 07/12/17 Plenary Panel participant (with MA State Auditor Suzanne Bump and Massachusetts Taxpayers Foundation President Eileen McAnneny), Association of Government Accountants 2017 Professional Development Training Conference, Hynes Convention Center, Boston, MA.
- 06/23/17 Plenary Panel participant, "Housing Challenges Facing Cape Cod," at the Annual "One Cape" Conference convened by the Cape Cod Commission, Barnstable, MA.
- 06/22/17 "The State of the State Economy in Uncertain Times," a presentation to the members of the Massachusetts State & Community Colleges Financial Officers & Comptrollers at their annual joint meeting, Cape Cod Community College, Hyannis, MA.
- 06/21/17 "The State of the State Economy in Uncertain Times," a keynote address to the leadership and the staff of the Massachusetts Division of Banks at their annual training symposium, College of the Holy Cross, Worcester, MA.
- 06/07/17 "The State of the State Economy," a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 05/19/17 "Educational Attainment and Skills Requirements in the 495/MetroWest region," a presentation invited by the 495/MetroWest Suburban Edge Community Commission.
- 05/10/17 "The State of the State Economy in Uncertain Times," a keynote address delivered to the senior executives of the Rockland Trust at their annual strategic planning retreat, Randolph, MA.
- 04/04/17 "The South Shore at the Crossroads," a keynote address delivered at the annual meeting of the South Shore Chamber of Commerce, Randolph, MA.

- 04/03/17 “The implications of recent commercial real estate trends in the 495/MetroWest region,” a presentation invited by the 495/MetroWest Suburban Edge Community Commission.
- 03/21/17 “Economic challenges facing Southeastern Massachusetts: The Case of New Bedford,” a keynote address delivered to the funders group of the Social Innovation Forum, Boston, MA.
- 03/15/17 “The State of the State Economy,” an invited presentation to the Board of Directors of the Merrimack Valley Credit Union, Lawrence, MA.
- 02/28/17 “Who will care? The workforce crisis in Human Services in Massachusetts,” a legislative briefing delivered at the Massachusetts State House, Boston, MA.
- 02/16/17 “Social, economic, and demographic conditions in Provincetown, MA,” a presentation to the Select Board at their annual Growth Management roundtable, Provincetown, MA.
- 02/10/17 “Commercial development trends in the 495/MetroWest region,” a presentation to the 495/MetroWest Suburban Edge Community Commission, Grafton, MA.
- 01/27/17 “The Economic and Fiscal State of the State,” a plenary presentation to participants in the Boston Foundation’s annual Commonwealth Summit, Ashland, MA.
- 01/19/17 “The State of the Regional Economy: Economic Development Challenges facing the SouthCoast,” a presentation to the Leadership SouthCoast class of 2017, New Bedford.
- 01/18/17 “The State of the State Economy,” a keynote address to the MetroSouth Chamber of Commerce, Stonehill College, Easton, MA.
- 12/13/16 “The case for increased strategic capital investment in our people, infrastructure, and institutions,” invited testimony before the House Committee on Bonding, Capital Expenditures and State Assets, State House, Boston.
- 12/07/16 “The State of the State Economy,” a plenary presentation before State Treasurer Deborah Goldberg’s Annual Massachusetts Investor Conference, The Boston Convention Center.
- 12/05/16 Invited testimony before a joint session of the House and Senate Committees on Ways and Means at their annual consensus revenue hearing, State House, Boston.
- 12/01/16 “The State of the State Economy,” a keynote address to the Martha’s Vineyard Commission, Edgartown, MA.
- 11/18/16 “Housing conditions in the 495/MetroWest region,” a presentation to the 495/MetroWest Suburban Edge Community Commission, Acton, MA.
- 10/17/16 Panel moderator, “Sustaining State Talent Advantages: Policies, Programs and Partnership,” at the New England Board of Higher Education’s Fall Conference, Federal Reserve Bank of Boston, Boston, MA.
- 10/14/16 “Common challenges facing Providence and New Bedford,” a presentation made to the Board of Directors and senior staff of the Meeting Street School, Harwich, MA.



- 10/04/16 “Towards an evidence-based housing policy for Fall River, MA,” a presentation to key housing stakeholders in Greater Fall River.
- 09/16/16 “Commuting patterns of the 495/MetroWest region,” a presentation to the 495/MetroWest Suburban Edge Community Commission, Ashland, MA.
- 09/15/16 “Economic challenges facing New Bedford,” a presentation to the board of the New Bedford Economic Development Council and the New Bedford Regeneration Committee, New Bedford, MA.
- 09/14/16 “American society in a time of transition,” the inaugural keynote in the SouthCoast Progressive Voices speaker series, Fairhaven, MA.
- 06/23/16 “Understanding the Unbanked,” a panel presentation at the Boston Alliance for Economic Inclusion and the FDIC’s Annual Conference, Boston, MA.
- 06/21/16 “Meeting the challenges presented by an ‘age of disruption’,” panel presenter and moderator at the Mass Technology Leadership Council’s “Transform” Conference.
- 06/08/16 “The State of the State Economy,” a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 06/02/16 “The costs and hidden benefits of new housing in Massachusetts,” a panel presentation at the 2016 Annual Smart Growth Massachusetts conference, Worcester, MA.
- 05/19/16 “The State of the State Economy,” a presentation to the members of the Massachusetts chapter of the National Association of Industrial and Office Properties (NAIOP), Boston, MA.
- 05/15/16 “The State of the State and Regional Economy,” a keynote address at the annual meeting of the MetroWest Economic Research Center (MERC), Framingham State University, Framingham, MA.
- 05/04/16 Panel moderator: “Catalyzing a market for the middle class,” Housing Opportunities for Gateway Cities Conference (WRRB and MassINC), Worcester, MA.
- 04/15/16 Panel moderator: “Law, Property and Public Policy,” UMass Interdisciplinary Legal Studies Colloquium, UMass Club, Boston, MA.
- 04/06/16 “The Changing Face of the Human Services Workforce,” a presentation to the members and board of directors of the Massachusetts Providers Council, Natick, MA (with Christina Citino).
- 03/29/16 “The State of the State Economy and the Outlook for 2016,” a keynote address before the members and guests of the Greater Boston Chamber of Commerce at their annual economic outlook conference, Boston, MA.
- 03/23/16 “The State of the State Economy,” a presentation to the board of directors of the Massachusetts Technology Leadership Council (MassTLC), Bedford, MA.
- 03/18/16 “The State of the State Economy,” a keynote address before the members and guests of the Massachusetts Economic Development Council, Brockton, MA.

- 03/05/16 “The role of higher education in the Massachusetts Innovation Economy,” a presentation before a joint session of legislators from Massachusetts and Quebec, State House, Boston (with David Cash).
- 02/23/16 “Worcester’s Foreign Born: Challenges and Opportunities,” a presentation to the Center for African Community Education (ACE), Worcester, MA.
- 02/17/16 “The State of the State Economy,” a keynote address before the members and guests of the Massachusetts Export Center, Boston, MA.
- 02/11/16 “The State of the Regional Economy: Economic Development Challenges facing the SouthCoast,” a presentation to the Leadership SouthCoast class of 2016, UMass Dartmouth.
- 02/09/16 “The Economic Outlook for 2016,” a webinar delivered to the customers of Farm Credit East.
- 01/30/16 “The Economic and Fiscal State of the State,” invited presentation to The Boston Foundation’s Annual Commonwealth Summit retreat, Ashland, MA.
- 12/16/15 “The Economic and Fiscal Outlook for Massachusetts in FY17,” invited testimony before a joint session of the House and Senate Ways and Means Committees, State House, Boston.
- 12/15/15 “The Costs and Hidden Benefits of New Housing Development in Massachusetts,” a presentation to the board of directors of the Massachusetts Housing Partnership.
- 12/10/15 “The State of the State Economy,” a presentation to the Massachusetts Municipal Association, Middleborough, MA.
- 12/09/15 “The State of the State Economy,” a presentation to State Treasurer Deborah Goldberg’s Annual Investor Conference, Boston, MA.
- 12/01/15 “The State of the State Economy,” a presentation to the board of directors of the Greater Boston Chamber of Commerce, Boston, MA.
- 11/20/15 “Closing the manufacturing skills gap: Lessons from Massachusetts,” a panel presentation to the Progress Points Forum, Hartford Foundation for Public Giving, Manchester, CT.
- 11/12/15 “Risky Business: Publicly Insuring Against Rising Tides,” a conference presentation at the Fall Research Meeting of the American Public Policy and Management Association (APPAM), Miami, FL.
- 10/22/15 “Worcester’s Foreign Born: Challenges and Opportunities,” a presentation to the Mayor’s Task Force on Immigration, Worcester, MA.
- 10/13/15 “Internal Stakeholder Survey Results,” a presentation to the Fall River School Committee, Fall River, MA.
- 10/06/15 “The State of the State Economy,” a presentation to the board of directors of the Enterprise Bank, Fitchburg, MA.
- 09/25/15 “Labor Market and Economic Conditions in the SouthCoast,” a presentation to the board of directors of the Greater New Bedford Workforce Investment Board, New Bedford, MA.

- 09/11/15 Panelist, Treasurer Goldberg's "SouthCoast Regional Roundtable on Wage Equity," UMass Dartmouth.
- 09/10/15 "The State of the State Economy," a keynote address before the members and guests of the South Shore Chamber of Commerce, Quincy, MA.
- 06/18/15 "Transit and economic imperatives for the regional economy," a panel presentation delivered before the members and guests of A Better City, Boston, MA.
- 06/17/15 "What's going on in the economy?," a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 06/16/15 "The Fiscal and Economic Outlook for the Commonwealth's cities and towns," a panel presentation before the annual meeting of the Massachusetts Collectors and Treasurers, Hyannis, MA.
- 06/05/15 "The State of the State Economy: Strategic Implications for Community-based financial institutions," an invited presentation before the Board of the Sage Bank, at Babson College.
- 04/15/15 "The outlook for 2015: Implications for the Merrimack Valley," a presentation before the board of directors of the Merrimack Valley Federal Credit Union, Lawrence, MA.
- 04/07/15 "The State of the State Economy," invited by MA Treasurer Deb Goldberg to brief the three major rating agencies (Moody's, S&P, and Fitch) on state economic and fiscal conditions, State House, Boston, MA.
- 04/02/15 "The Economic Outlook for 2015," an invited keynote address before the members of the Greater Boston Chamber of Commerce at its annual Economic Outlook breakfast, Boston, MA.
- 03/10/15 "Using data to support community and economic development," an invited presentation to the US Department of Housing and Urban Development (HUD) Community Development Leaders program, Boston, MA.
- 02/19/15 "The state of the state economy: Implications for the SouthCoast," a keynote address as part of the "Good Morning Southcoast" speaker series hosted by the New Bedford Chamber of Commerce, New Bedford, MA.
- 12/12/14 "The state of the state economy," a plenary presentation before Massachusetts Treasurer Steven Grossman's Fourth Annual Massachusetts Investor Conference, Boston Convention Center.
- 12/04/14 "Long-term challenges to the growth and expansion of the Massachusetts economy," an invited briefing to the full membership of the Massachusetts State Senate, State House, Boston, MA.
- 11/19/14 "The Massachusetts economy in a time of transition," a keynote address before the members of the Greater Boston Real Estate Board at the Federal Reserve Bank of Boston.
- 11/05/14 "The New England Economy in a Time of Transition," a keynote address before the annual meeting of the New England Small Business Development Network, Plymouth, MA.

- 10/24/14 “The Massachusetts Economy in a Time of Transition,” a keynote address before the board and senior management of HarborOne Bank, Woodstock, VT.
- 10/16/14 “Closing the Manufacturing Skills Gap: Lessons from the Advanced Manufacturing Regional Partnership Academy,” a presentation to the members of the CEO Forum, Fall River, MA.
- 09/17/14 “The Massachusetts Economy in a Time of Transition,” a keynote address before the members and guests of the Merrimack Valley Chamber of Commerce.
- 06/13/14 “The State of the State Economy,” a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 04/16/14 “The State of the State Economy,” a keynote address before the annual economic breakfast of the North Central Chamber of Commerce, Leominster, MA.
- 04/02/14 “Beyond Social Value: The Economic Impact of Human Services,” a keynote presentation before the Annual Business Meeting of the MA Human Services Providers Council, Worcester, MA (with Christina Citino).
- 02/26/14 Panelist representing Massachusetts, Leadership Rhode Island’s Economic Development Forum, Providence, RI.
- 02/11/14 “The Housing Market: What we can expect in 2014 and beyond,” an invited address before the Massachusetts Bankers Association Mutual Bank Conference, Marlborough, MA.
- 02/06/14 “The State of the State Economy,” a keynote address before the annual economic breakfast of the Corridor 9 Chamber of Commerce, Westborough, MA.
- 02/06/14 “The State of the State Economy,” a keynote address before the members and guests of the Massachusetts Export Center, Boston, MA.
- 01/21/14 Panelist, Regional Response Panel, US Department of Education Regional Engagement Session, Fall River, MA.
- 12/19/13 “The State of the State Economy,” an invited presentation to the Board and senior staff of the Fidelity Bank, Leominster, MA.
- 10/30/13 “The Present and Future Economic Wellbeing of Massachusetts,” a keynote address at the Middlesex Savings Bank 14th Annual Economic Breakfast, Westborough, MA.
- 10/23/13 “What’s Going on in the Economy? Implications for New England’s Higher Educational Institutions,” a keynote address to the annual conference of the New England Chapter of the National Association of Education Buyers (NAEB), Springfield, MA.
- 10/03/13 “The State of the State Economy: Implications for Community Banks,” an invited presentation to the annual “Blue Rock Conference,” South Yarmouth, MA.
- 06/14/13 “The State of the State Economy,” a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 05/10/13 “The State of the State Economy,” a keynote address at the Spring Conference of the Massachusetts Economic Development Council (MEDC).

- 04/12/13 “Developing and Implementing a Fully Online Graduate Program: A Case Study,” at “The 21st Century Classroom: Online and Blended Learning Conference,” Norwood, MA (with C. McGuire and D. Lynch).
- 03/05/13 “Is College Worth It?,” an invited presentation to visiting students from New Bedford High School, UMass Dartmouth.
- 02/26/13 “What’s going on with the economy?,” an invited speech before the board members and senior leadership of the Massachusetts Technology Leadership Council (MassTLC), Waltham, MA.
- 02/19/13 “The State of the State Economy,” a keynote address before the members and guests of the Massachusetts Export Center, Boston, MA.
- 02/05/13 “The IT industry: Hub of the Massachusetts Innovation Economy,” an invited presentation to the board members and senior leadership of the Partnership for a Skilled Workforce (MetroWest Workforce Investment Board).
- 01/24/13 “The Massachusetts Credit Union Industry in 2012: In the Eye of the Storm,” an invited address to the board members and senior leadership of the Massachusetts Share Insurance Corporation (MSIC), Boston, MA.
- 01/23/13 “The State of the State Economy,” an invited breakfast address to the Board members and senior leadership of the Bank of Cape Cod, Hyannis, MA.
- 01/16/13 “The State of the State Economy: Fiscal and Budgetary Implications,” an invited luncheon address to the Board of Trustees and senior leadership of the University of Massachusetts, Worcester, MA.
- 11/13/12 “What is going on in the economy? Implications for community-based financial institutions,” an invited presentation to the senior leadership and board members of the Harbor One Credit Union, Nantucket, MA.
- 10/19/12 “The State of the State Economy,” an invited breakfast address to the Board members and senior leadership of the Associated Industries of Massachusetts, Waltham, MA.
- 10/17/12 “The Educational Attainment Challenge Facing the SouthCoast,” an invited speech delivered to the Leadership SouthCoast Class of 2013.
- 09/27/12 “The State of the State Economy,” a keynote address before the Corridor 9 Chamber of Commerce, Westborough, MA.
- 08/23/12 “The State of the State Economy,” an invited speech before friends of the UMass Dartmouth Foundation, Dartmouth, MA.
- 06/15/12 “The State of the State Economy,” a keynote address to the management, corporators, and board members of the Braintree Cooperative Bank.
- 05/17/12 “The State of the State Economy,” a keynote address at the Annual Meeting of the Economic Development Council of Western Massachusetts.
- 05/11/12 “Educational Collaboration in Berkshire County: Obstacles and Opportunities,” a presentation to the Berkshire County School Superintendents Association.
- 05/09/12 “The Great Recession: Implications for Education, Workforce and STEM Policy,” a presentation to the Kaput Center for Research and Innovation in STEM Education Colloquium Series.

- 03/29/12 “Today’s Southeastern Massachusetts Economy: Challenges and Opportunities,” a speech to the 2nd Annual Southeastern Massachusetts Sustainability Forum.
- 01/26/12 “The Massachusetts Credit Union Industry: Facing the Challenges of an Uncertain Environment,” a speech before the Annual Meeting of the Massachusetts Share Insurance Corporation (MSIC).
- 01/25/12 “The State of the State Economy,” a presentation to the Board of Directors of The Bank of Cape Cod.
- 01/18/12 “The Economic Outlook for 2012,” a panel presentation at WBZ Radio’s Executive Business Luncheon.
- 12/13/11 “The State of the State Economy,” a breakfast address to the Brockton Chamber of Commerce.
- 11/08/11 “The Policy Implications of the Current Economic Conditions,” a presentation to the Board of Directors of MassDevelopment, a quasi-public economic development agency.
- 11/07/11 “Gaining the Innovation Edge: Meeting the Needs of New England’s High Tech, High Demand, and Innovation Oriented Industries,” Panel Facilitator, New England Board of Higher Education’s Leadership Summit on Bridging Higher Education and the Workforce.
- 10/19/11 “The Educational Attainment Challenge Facing the SouthCoast,” a speech delivered to the Leadership SouthCoast Class of 2012.
- 10/13/11 “The State of the State Economy,” a breakfast address to the South Shore Chamber of Commerce.
- 09/29/11 “The State of the State Economy,” a breakfast address to the New Bedford Chamber of Commerce (other speaker was Massachusetts Senator Scott Brown).
- 06/23/11 “Confronting complexity through the policy perspective: What shapes and drives our social institutions when change is the norm?,” panel presentation at the Association for Environmental Studies and Sciences 2011 Annual Meeting, University of Vermont, Burlington, VT (with C. McGuire and D. Lynch).
- 06/16/11 “The State of the State Economy: Budgetary Implications,” a keynote presentation to the Annual Meeting of the Chief Financial Officers of the 29 Public Higher Educational Institutions in Massachusetts (invited by the Board of Higher Education).
- 06/15/11 “The State of the Massachusetts Housing Market,” a luncheon keynote address to the Citizens’ Housing and Planning Association’s Annual 40B Training Conference.
- 04/07/11 “Accessing Global Medtech Markets: Competing in a Changing Global Economy,” a panel presentation to the BIOMEDevice Conference, Boston.
- 03/10/11 “Advanced Manufacturing: Growing the Southeast Massachusetts Economy,” a presentation to the Massachusetts Workforce Board Association, Fall River, MA.
- 02/17/11 “The State of the State Economy,” a presentation to the Board of Directors of the Bank of Cape Cod, Hyannis, MA.

- 01/07/11 “Navigating through an era of slow growth,” a panel presentation to the Associated Industries of Massachusetts annual economic outlook conference, Waltham, MA.
- 11/14/10 “The State of the State Economy,” a panel presentation to the Neponset Valley Chamber of Commerce, Norwood, MA.
- 11/09/10 “Economic Trends and Opportunities in SE Massachusetts,” a keynote address to the Economic Development Summit, Indian Pond Country Club, Kingston, MA.
- 11/05/10 Annual Industry Summit, Environmental Business Council of New England — a speech on the national and regional economic outlook and its implications for environmental business, Waltham, MA.
- 11/04/10 “The Outlook for 2011,” Cape & Plymouth Business Magazine’s Annual Economic Forecast Event — a panel presentation on the state of the state economy, Hyannis, MA.
- 11/03/10 “Housing Supply and Economic Growth in Massachusetts,” New England Study Group Seminar Series, Federal Reserve Bank of Boston. Presented original research to an audience of Fed staff members and visiting scholars.
- 10/27/10 “Building an Affordable Future on a Cape Cod Foundation,” Falmouth Housing Trust, Falmouth, MA. Presented original research on housing supply and affordability in Massachusetts to a large community group (simulcast on local television).
- 10/04/10 “Reinventing the University” Conference organized by the New England Board of Higher Education. Chaired a panel entitled “Locally and Regionally Engaged: Colleges and Universities as 21st-Century Drivers for Innovation, Workforce and Economic Development,” Federal Reserve Bank of Boston.
- 09/16/10 “Good Morning Southcoast” event, New Bedford Chamber of Commerce, Allendale Country Club, Dartmouth, MA. A keynote address on the state of the national, state, and regional economies.
- 06/25/10 “What’s Going on with the Economy?” UMass Comes to You, Brewster, MA.
- 04/24/10 “The Economic State of Play in Massachusetts,” a keynote address to the Governor’s Economic Summit, Danvers, MA.
- 04/07/10 “Jobs and Skills in the Communications Industries,” Communications and Leadership Conference, Western New England College.
- 02/19/10 “The Outlook for Small Business in an Uncertain Economy,” Lee Savings Bank Economic Forum, Great Barrington, MA.
- 01/12/10 “The Role of the IT sector in the Massachusetts Innovation Economy,” The New England Study Group, Federal Reserve Bank of Boston.
- 12/07/09 “The IT Industry: Hub of the Massachusetts Economy,” IT Industry Forum featuring Governor Deval Patrick, Watertown, MA.
- 12/07/09 “The State of the New England Economy,” New England Council Board of Directors, Boston, MA.
- 12/04/09 “The State of the State Economy,” Northampton Cooperative Bank Board of Directors Meeting, Woodstock, VT.

- 11/01/09 “The State of the New England Economy,” New England Association of Chamber of Commerce Executives, 2009 NEACCE Conference, Mystic, CT.
- 10/28/09 “The Economic and Fiscal Outlook for Massachusetts,” Boston Business Journal Economic Forum, UMass Club, Boston, MA.
- 10/26/09 “Fiscal Economic Outlook: State, Regional and National Perspectives,” Panel Facilitator, After the Crash: A New Reality for Higher Education, a New England Board of Higher Education Conference, Federal Reserve Bank of Boston, Boston, MA.
- 10/24/09 “The State’s Economy: When Will the Recovery Begin?,” a plenary presentation delivered at the Cape and Plymouth Business Fall Economic Housing and Forecast Breakfast, Cape Codder Resort and Spa, Hyannis, MA.
- 10/21/09 “What’s going on with the Economy?,” a keynote address to the National Association of Educational Buyers of New England, Cape Codder Resort and Spa, Hyannis, MA.
- 10/08/09 “The State of the State Economy,” a speech delivered to the Greenfield Community College Foundation 41st annual meeting, Greenfield, MA.
- 09/21/09 “What’s going on with the Economy?,” a presentation to the UMass Dartmouth Budget Review Board, Dartmouth, MA.
- 09/09/09 “The Economic and Fiscal Outlook for Massachusetts,” University of Massachusetts Foundation Professional Development Offsite Meeting, Hoagland-Pincus Conference Center, Shrewsbury, MA.
- 07/23/09 “On Transparency in US Government,” a presentation to visiting Iraqi and Argentinean scholars for the UMass Civic Initiative, UMass Amherst.
- 06/10/09 “The IT Sector in Massachusetts — Emerging Research Findings,” a presentation to the Massachusetts Information Technology Collaborative, Cambridge, MA.
- 06/05/09 “Small Business Conditions in Massachusetts,” a speech to the Merrimack Valley Chamber of Commerce Small Business Awards Breakfast, Haverhill, MA.
- 05/08/09 “The State of the Massachusetts Housing Market: A Statewide and Regional Analysis,” a speech to the Citizens Housing and Planning Association 40B Training Meeting.
- 04/25/09 “Rebounding from a Recession,” a speech to State Treasurer Tim Cahill’s Money Conference, Western New England College, Springfield, MA.
- 04/07/09 “The Massachusetts Economy: Present and Future Trends,” a speech to the Massachusetts Bankers Association Commercial Lending Summit, Westborough, MA.
- 04/03/09 “The State of the State Economy,” a speech to the Lee Bank Economic Forum, Great Barrington, MA.
- 03/18/09 “The Massachusetts Economy,” Co-Chair and presenter to the Economy Convening, Boston Indicators Project, The Boston Foundation.
- 02/11/09 “What’s Going on with the Economy?,” a keynote address to the National Association of Educational Buyers of New England, New England Manager’s Conference, Worcester, MA.



- 02/03/09 “The Economic and Fiscal Outlook for Massachusetts,” a presentation to the Woburn City Council, Woburn, MA.
- 01/27/09 “The IT Industry in Massachusetts,” a presentation to Governor Deval Patrick’s IT business summit, Massachusetts State House, Boston, MA.
- 12/05/08 “The Future of the Economy and Housing Markets in New England,” a luncheon address to the Citizens Housing and Planning Association, New England Housing Network Annual Conference, Needham, MA.
- 11/19/08 “The Economic and Fiscal Outlook for Massachusetts and its Communities,” a speech to the Massachusetts Mayors Association monthly meeting, Everett, MA.
- 11/14/08 “The State of the State Economy,” a panel presentation to the Massachusetts Economic Development Council Annual meeting, Lawrence, MA.
- 11/06/08 “What’s Going on with the Economy,” a speech to the University of Massachusetts System Annual Administrative and Financial Conference, Westborough, MA.
- 11/04/08 “Heat Rises: The Growing Burden of Heating Costs on New England Households,” a presentation to the New England Study Group, Federal Reserve Bank of Boston, Boston, MA.
- 10/30/08 “The Economic Outlook for Massachusetts,” a speech to the Lee Bank Economic Forum, Great Barrington, MA.
- 10/22/08 “The Rising Cost of Food,” panel presentation, Stop and Shop Food Price Summit, Springfield, MA.
- 10/17/08 “The Economic Outlook for Southern New England,” a presentation to the senior management team of AAA of Southern New England, Providence, RI.
- 10/16/08 “The Economic Outlook for 2009: Surviving the Financial Crisis,” a speech to the Cape Business Connect 2008 Conference, Hyannis, MA.
- 09/25/08 “Heat Rises: The Growing Burden of Heating Costs on New England Households,” a speech to the Federal Emergency Management Agency Regional Interstate Steering Committee Conference, Portland, ME.
- 06/30/08 “The Role of Creativity in the Massachusetts Economy,” a keynote speech to the Adams Arts Program for the Creative Economy Implementation Convening, Massachusetts Cultural Council, Fitchburg, MA.
- 06/23/08 “The State of the State Economy,” a keynote address to the Everett Cooperative Bank Economic Forum, Boston College Club, Boston, MA.
- 04/28/08 “The State of the State Economy,” a speech to the Lee Bank Economic Forum, Great Barrington, MA.
- 03/27/08 “The Economic Outlook for Massachusetts,” a speech to the Merrimack Valley Estate Planners Association, Wakefield, MA.
- 03/26/08 “Meeting the Evolving Needs of the Massachusetts Life Sciences Industry,” a speech to the Massachusetts Life Science Talent Initiative Summit, UMass Boston.
- 03/25/08 “The State of the State Economy,” a speech to the University of Massachusetts Executive Breakfast Series, UMass Club, Boston, MA.

- 03/20/08 “The Economic Outlook for Massachusetts,” a keynote address to the Plymouth Area Chamber of Commerce Annual Business Expo, Plymouth, MA.
- 03/19/08 “Economic Development Priorities for the City of Springfield,” an invited presentation by Mayor Domenic Sarno, Springfield, MA.
- 03/14/08 “The State of the State Economy,” a speech to the Westfield Chamber of Commerce, Westfield State College, Westfield, MA.
- 01/31/08 “The Critical Role of Strategic State and Other Investments,” invited testimony to the Massachusetts Joint Committee on Economic Development and Emerging Technologies, Worcester, MA.
- 01/15/08 “The Economic and Fiscal Outlook for Massachusetts and Southern New England,” an invited presentation to Vistage International group 3339 (association of regional CEOs), Fall River, MA.
- 12/14/07 “The Outlook for the Massachusetts Housing Market and Economy in 2008,” panel moderator, the Citizens Housing and Planning Association Breakfast Forum, Boston, MA.
- 10/19/07 “The Economic Outlook for Southern New England,” a presentation to the senior management team of AAA of Southern New England, Providence, RI.
- 09/23/07 “The Massachusetts Defense Industry: Characteristics and Economic Impact,” an invited presentation to the senior executive team at MassDevelopment, Boston, MA.
- 09/21/07 “Towards an Informed Discussion on How Best to Organize School Districts in Berkshire County,” Quarterly Meeting of Regional School Superintendents in Berkshire County, Pittsfield, MA.
- 06/27/07 “The Skills Gap: Labor Supply and Demand in Massachusetts,” a panel presentation to the US Department of Labor’s Region 1 Reemployment Conference, Albany, NY.
- 06/22/07 “The State of the State Economy,” a speech to the Massachusetts Alliance for Economic Development Annual Conference, Newton, MA.
- 06/15/07 “Towards an Informed Discussion on How Best to Organize School Districts in Berkshire County,” a presentation to the Berkshire County Compact for Higher Education, North Adams, MA.
- 06/13/07 “The Demographic Future of Massachusetts,” a presentation to the senior executive team at Blue Cross/Blue Shield of Massachusetts, Boston, MA.
- 06/07/07 “The Economic Outlook for Massachusetts,” a keynote address to the Merrimack Valley Chamber of Commerce, Andover, MA.
- 05/09/07 “The Skills Gap: Labor Supply and Demand in Massachusetts,” a panel presentation to the US Department of Labor Regional LMI Conference, Portland, ME.
- 05/07/07 “A Critical Alliance: The Biotechnology and Pharmaceutical Industries in Massachusetts,” a panel presentation to the BIO International 2007 Convention, Boston, MA.

- 05/01/07 “The Medical Device Industry in Massachusetts,” a speech to the 11th Annual Massachusetts Medical Device Industry Council Annual Conference, JFK Library, Boston, MA.
- 04/25/07 “Help Wanted: The Future of the Human Services Workforce in Massachusetts,” a panel presentation to the Massachusetts Council of Human Services Providers Annual Meeting, Boston, MA.
- 04/24/07 “The State of Small Business in Massachusetts,” a speech to the Small Business Summit, Corridor 9 Chamber of Commerce, Westborough, MA.
- 04/23/07 “The State of the State Economy,” a speech to the Human Resource Management Association of Western New England, Chicopee, MA.
- 04/11/07 “A Critical Alliance: The Biotechnology and Pharmaceutical Industries in Massachusetts,” a presentation to the Massachusetts Life Sciences Legislative Caucus, State House, Boston, MA.
- 04/02/07 “The Marine Science and Technology Industry in Massachusetts,” presenter and panel moderator, New England Council Marine Economy Conference, Roger Williams University, Bristol, RI.
- 03/09/07 “The Economic Outlook for Massachusetts,” a speech to the Newburyport Chamber of Commerce Breakfast Forum, Newburyport, MA.
- 03/02/07 “Economic and Demographic Challenges Facing New England,” a keynote address to the 14th Annual Gallivan Conference, University of Connecticut School of Law, Hartford, CT.
- 02/16/07 “Demographic Challenges Facing Massachusetts,” a speech to the Worcester Regional Research Bureau Francis Harrington speaker series, Worcester, MA.
- 11/29/06 “The Economic Outlook for Plymouth County,” a speech to the Cape Business Breakfast Forum, Plymouth, MA.
- 11/17/06 “The Outlook for the State and National Economies,” a panel presentation at Cape Business Connect 2006, Cape and Islands Homebuilders Association Luncheon, Hyannis, MA.
- 11/17/06 “The Economic and Fiscal Outlook for Massachusetts in 2007,” a panel presentation at Cape Business Connect 2006, Hyannis, MA.
- 11/15/06 “Urban Development and Housing Policy in Massachusetts,” a presentation to the Worcester City Council, Worcester, MA.
- 11/06/06 “Help Wanted: The Future of the Human Services Workforce in Massachusetts,” a panel presentation to the Massachusetts Council of Human Services Providers Annual Conference, Boston, MA.
- 10/26/06 “The State of the State Economy,” a speech to the University of Massachusetts Club Financial Services Reception, UMass Club, Boston, MA.
- 09/29/06 “Help Wanted: The Future of the Human Services Workforce in Massachusetts,” a speech to the Human Services Forum of Western Massachusetts, Holyoke, MA.
- 09/13/06 “The State of the State Economy,” a speech to the Attleboro Chamber of Commerce, Attleboro, MA.

- 07/19/06 “The State of the New England Economy,” a presentation to the New England Council Board of Directors, Boston, MA.
- 06/23/06 “The State of the State Economy,” a speech to the Yarmouth Chamber of Commerce, Yarmouth, MA.
- 06/19/06 “The Economic and Fiscal Outlook for Massachusetts,” a keynote address to the Massachusetts Division of Banks Training Symposium, Worcester, MA.
- 06/08/06 “The Prospects for the Massachusetts Economy and their Regional Implications,” a keynote speech to the Annual Meeting of the Old Colony Planning Association, Halifax, MA.
- 05/23/06 “Help Wanted: The Future of the Human Services Workforce in Massachusetts,” a speech to the Seven Hills Foundation Board of Directors Annual Meeting, Worcester, MA.
- 05/05/06 “The State of the Hartford-Springfield Region,” a speech to the annual meeting of the Hartford-Springfield Partnership, MassMutual, Springfield, MA.
- 05/04/06 “The State of the State Economy,” a keynote address to the Brockton Rotary Club, Brockton, MA.
- 03/15/06 “The State of the State Economy,” a speech to the Fall River Office of Economic Development, Fall River, MA.
- 03/10/06 “The Workforce Challenge in Massachusetts: The Critical Role of Adult Basic Education,” a speech to the Metro South Chamber of Commerce’s Workforce Skills Summit, Stoughton, MA.

## **MEDIA APPEARANCES**

My research and commentary have been cited in 710 documented print, online, radio, and television stories since 2002, including sustained coverage in the Boston Globe, State House News Service, Boston Herald, Boston Business Journal, WBUR, and regional outlets across Massachusetts and New England.

### **2026**

Ferguson, Grace. “Is South Coast Rail bringing ‘a bunch of rich people’ to New Bedford?” The New Bedford Light, July 9, 2026.

LaForge, James. “Massachusetts was just ranked the best economy in the US. Innovation is a big reason why.” Business Insider, June 18, 2026.

Ferguson, Grace. “One year later, is South Coast Rail delivering on its promises?” The New Bedford Light, March 24, 2026.

### **2025**

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## **2024**

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## **2023**

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## **2017**

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### **UNIVERSITY SERVICE**

- Faculty Senate President
- Graduate Program Director
- Graduate Council
- University Curriculum Committee
- Chair, Department Curriculum Committee
- School of Education, Public Policy & Civic Engagement (SEPPCE) Leadership Council
- SEPPCE Academic Council
- Social Science Academic Council
- MPP Admission Committee
- Faculty Evaluation Committees — Departments of Teaching and Learning, STEM Education, and Public Policy
- Co-Chair, University Extension Revenue Sharing Committee
- Member, UMassD Transform 2020 Strategic Planning Committee (Chair of the Graduate Education Working Group)
- SEPPCE Dean Search Committee
- Multiple Faculty and Staff Search Committees
- Dukakis Scholarship Committee
- Chancellor's Task Force on Undergraduate Student Attraction
- Chancellor's Colloquium Series Advisory Committee
- Co-Chair (with former Provost Karim) — NEASC Planning and Evaluation Committee
- Chair, Faculty Senate Policy and Process Review Committee
- Faculty Senate representative — Responsibility Centered Management (RCM) Budget Committee
- Chair, College of Arts and Sciences Budget Advisory Committee
- Co-Chair, Standard 7: Institutional Resources Committee, 2019 NECHE University Accreditation Review Team

### **SELECTED PROFESSIONAL AND PUBLIC SERVICE ACTIVITIES**

2025-Present     Public Director, Depositor's Insurance Fund (DIF)

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| 2024–Present | Member, Community Advisory Board, Ocean State Media — the public media organization serving Rhode Island and southeastern Massachusetts through its PBS television and NPR radio stations. |
| 2011–Present | Member, Board of Economic Advisors (BEA), Associated Industries of Massachusetts (AIM).                                                                                                    |
| 2009–Present | Advisory Board Member, New England Public Policy Center (NEPPC), Federal Reserve Bank of Boston.                                                                                           |
| 2005–Present | Executive Committee member, Index of the Massachusetts Innovation Economy Advisory Board, John Adams Innovation Institute, Massachusetts Technology Collaborative.                         |
| 2004–Present | Gubernatorial appointee, Economic Assistance Coordinating Council (EACC) representing higher education.                                                                                    |
| 2010–Present | Executive Board Member, Kaput Center for Research and Innovation in STEM Education at the UMass Dartmouth; Board Chair, 2014–2020.                                                         |
| 2011–2023    | Member, Board of Directors, Leadership SouthCoast.                                                                                                                                         |
| 2017–2018    | Member, Board of Directors, Northeast Economic Development Association (NEDA).                                                                                                             |
| 2016         | Community Advisor to the Editorial Board, New Bedford Standard Times.                                                                                                                      |
| 2016–2018    | Referee and peer reviewer, Policy Studies Journal.                                                                                                                                         |
| 2008–2013    | Board member, American Red Cross Blood Services, Massachusetts Chapter.                                                                                                                    |
| 2005–2016    | Public Director, Cooperative Central Bank of Massachusetts.                                                                                                                                |
| 2003–2004    | Massachusetts Forecast Manager, New England Economic Partnership (NEEP).                                                                                                                   |
| 2002–2020    | Three-term Past President and member of the Board of Directors, New England Economic Partnership (NEEP).                                                                                   |